



## ABSTRACT AND BIOGRAPHY

### **New Program Startup Workshop**

Do you volunteer to have your management processes open to outsiders-with all of your warts? This presentation describes the process and lessons learned from facilitating current workshops following contract award or change of program phase. While the workshop is intuitive, the planning to insure the government and contractor program managers communicate their objectives and management expectations may become sticky as the teams usually have different expectations for executing the project or program. The workshop describes the PMs setting of joint objectives and flowing these objectives into processes for the integrated product teams to put into practice. Key workshop objectives are government and contractor team alignment and planning for the first major review, normally an initial baseline review or preliminary design review. Emphasis is on the IPTs understanding their tasks and how they objectively measure project or program progress. The workshop highlights the value of early planning for project or program execution. Workshop maturation is sponsored by the National Defense Industry Association Industrial Committee for Program Management (NDIA ICPM), a joint industry and DoD committee.

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Mr. Stewart is Professor of Program Management in the Defense Systems Management College - School of Program Managers in the Defense Acquisition University. Currently, he is working on improving program startup processes. He has also served as the Executive Secretary for the DoD Acquisition Management Functional Group overseeing requirements for the AT&L Acquisition Workforce's Program Management Career Field.

Mr. Stewart teaches in the DAU Executive Programs and is course director for the Systems Acquisition Management Course.

Mr. Stewart is a graduate of the US Naval Academy and received his advanced degree in Financial Management from the Naval Postgraduate School. During his Naval career he completed the Naval Test Pilot School and the Industrial College of the Armed Forces.

Mr. Stewart was a major program manager for the Navy in a joint service and international program for air-to-air missiles (Sidewinder/Sparrow/Phoenix). Additionally, he had systems engineering, developmental and operational test, production and requirements management experience before entering his program management assignments. His Navy fleet experience includes two tours flying carrier based fighter aircraft.